

JOIN US

AmCham Hungary is one of the most influential and trusted business organizations in the country, representing local and international business interests since 1989.

We are a member-funded, politically independent platform consisting of over 300 companies from a wide variety of sectors who share a firm commitment to Hungary: we want to help make our country more competitive in the region and on the global stage.

- Meet key decision makers and stakeholders
- Influence policy affecting the business community
- Build your network at our events
- Participate in committees and working groups
- Collaborate on cross-sectoral issues, joint initiatives
- Enhance your company's profile and visibility
- Showcase your knowledge and expertise

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Dear Members and Friends.

Scrolling through the pages of this annual report, I can't help but marvel at how exciting, eventful, and transformative a year this has been at AmCham through all of its ups and downs.

At the beginning of 2022, we still had to wear masks but felt optimistic because we could see the light at the end of the tunnel, the beginning of the end of the pandemic that has tormented our lives for more than two years.

However, the positivity and hope we all felt at that time quickly dimmed when Russia invaded Ukraine, and the war plunged the continent into fear, uncertainty, and a further economic slowdown, which we are still facing and will continue to experience for the foreseeable future.

Through all of this, AmCham has prevailed, and our community remains strong thanks to your commitment, engagement, and unwavering support. I am proud and humbled by the opportunity to be the president of such a tight-knit organization that has proved time and again that it can withstand and, dare I say, strive in difficult times.

LETTER FROM THE PRESIDENT

In fact, our membership satisfaction survey indicated that you would recommend our prestigious chamber to your partners and associates and that you want to be even more engaged in our work.

We are committed to providing the best possible membership experience and making further improvements, so when you ask, we listen.

There is a growing demand for more active participation in our committees, which is a testament to the leadership and hard work of our chairs, as well as the importance of these groups to our community and advocacy efforts.

We brought several decision-makers, ministers, state secretaries from the new government, ambassadors, and local and international experts to our events to give a platform to address your most pressing issues. We also strived to open the floor to more open, professional discussions and debates with opposing views, for which there is increasing demand in our professional and private lives.

In our advocacy work and at our events, we focus on the most relevant issues and the topics which are most important to you. This year, we held our first sustainability conference with local and international speakers; we discussed the most critical questions impacting our competitiveness at the VIII BMG; the HR Dream Day focused on talent retention and employee engagement.

Besides being filled with professional content, we also made sure that you could find time for meeting with and talking to other member company representatives outside

of the professional topics. The record-high participation in traditional social events also shows your interest in networking activities.

With our annual recommendation package, "Cooperation For A More Competitive And Sustainable Hungary 2022-23," we cooperated with you more extensively than ever before to focus on the decisive subjects and strategic directions we set out to work toward when we released the Policy Agenda 2021-25 early last year. We are relentless in our efforts to put critical areas such as education and healthcare on the agenda and to make a difference with extensive professional materials and projects like "Healthy Nation, Competitive Country."

Ever since its foundation, AmCham has been a platform that has devotedly represented the interest of its members, strived to make Hungary a better place in which to do business, and stood for values such as integrity, transparency, inclusion and diversity. I feel privileged to have been given a chance to represent it and its membership in the last two years, and I hope I have earned your trust to continue for another two.

None of our successes would have been possible without your dedicated support over the years, so I thank you all for making AmCham one of the most important and trusted business organizations in our country.

With gratitude,

Zoltán Szabó President AmCham Hungary

THE AMCHAM BOARD AND SUPERVISORY BOARD

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bpv JÁDI NÉMETH Attorneys at Law



Supervisory
Board Member
David YOUNG

EX-OFFICIO MEMBERS

Farkas BÁRSONY AmCham President (2016-2020), Sharity

Ferenc PONGRÁCZ AmCham President (2015-2016), EIT Health Innostars

Neil PICKETT
Commercial Counselor, U.S. Embassy



Dear Members,

Facing a white page, pondering the year behind us, and waiting for the right words to come can lead down many paths. I could write about the difficulties we are encountering: the war, energy crises, inflation, devaluation of the forint, or the polarization of our society; there is a long list. We hadn't even left the pandemic behind when Russia started a war next door, something our generation never thought we would have to face. This you all know, and although these factors affect everything we do, I would like to look at the current situation from a different angle.

In my private life, when I face difficulties, health-related or personal problems, I often reflect on what I can learn from the situation, but most importantly, to what extent I am responsible for what is happening to me and what I should change to improve or resolve the challenge. Change is not easy. Changing our behavior, and giving up our expectations, can be extremely hard. Sometimes, we are so reluctant to make the necessary steps that it is too late, or change can only be achieved at a very high cost.

I believe what we experience in our private lives has a variety of parallels with our public and economic lives. However, our ability to influence

LETTER FROM THE CEO

operates on a different scale. Nevertheless, it shouldn't stop us from questioning whether we are profoundly proud of the world we pass on to our children. If we cannot change the world, we should still try to initiate an impact on the environment around us. It fills me with immense pride that AmCham can be at the forefront of the fight for positive change.

This year we have launched the most robust recommendation package thus far, based on extensive membership surveys, long discussions within the committees, and valuable input from experts. Besides the Cooperation For A More Sustainable And Competitive Hungary Recommendation Pack, the Healthcare Committee prepared sector-specific suggestions (the Healthy Nation, Competitive Country recommendation packages) to address the challenges in the sector and offer solutions. These recommendations drive our discussions with government stakeholders and guarantee the most comprehensive coverage of membership views on each topic.

Thanks to the hard work of you, our members, we can express our views on decisions that impact not only the economic sphere but other aspects of society as well. AmCham has been advocating for long-term results when supporting modernization and improvements in education and healthcare. Sometimes you may feel, as expressed in the Membership Satisfaction Survey that we ran during the summer, that what we achieve is not in line with the tremendous effort you put into elaborating our advocacy messages. Still, we believe we need to keep working in line with recommendations to reach, even if only in small steps, measurable progress in our competitiveness. As the saying goes: "Victory belongs to the most persevering." You can count on AmCham to continue representing the most vital topics for your business.

It was great to be back with in-person events and see you in real life. AmCham is a powerful network, relying on connecting on a social level and providing opportunities for best practice sharing.

At the end of the year, it is time to look back and thank those who helped us on this journey, most notably to you, dear members, who stayed with us and supported us during these difficult times. It may also be time to ask for your continued trust and support for the years to come. We promise to serve you to the best of our abilities.

Let me also thank the board for their strategic leadership and support and the fantastic AmCham Team, which can turn even the wildest ideas into reality. The world around us is changing, and we cannot always maintain the continuity of our organization either. At the end of this year, we will have to say goodbye to our beloved Policy Officer, Zsuzsa Varga, who will retire and simultaneously prepare for a completely new role, to be a grandmother. Péter Kovács, our Communication Manager, will look for new challenges, and although we will miss his expertise, we are very proud that he will strenathen the communications team of one of our members. I wish both Zsuzsa and Péter a lot of happiness whilst entering such new phases of life.

Let me wish you a relaxing holiday season and the best of luck for 2023!

Írisz Lippai-Nagy, Chief Executive Officer of AmCham Hungary

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AMCHAM IN 2022

Tax Committee meeting on Green Tax Revolution featuring Csaba László, former Minister of Finance (December 7)

- Governance & Transparency Committee Meeting (January 12)
- Tax Committee Meeting on current tax issues (January 27)

2021 DECEMBER

XXXIII General Assembly Elects
Tímea Pesti (LeasePlan)
First Vice President,
adds Krisztián Toka (Amgen),
Matt Zeller (Novartis)
to Board (December 1)

JANUARY

COVID-19 Update
 with Epidemiologist Dr. Beatrix Oroszi:
 The Fifth Wave (January 20)

- Questionnaire launched in preparation for Recommendation
 Package (February 4)
- Governance & Transparency
 Committee Meeting (February 9)
- BSS introduction at IBS online career day (February 22)
- BSS online career event at Quinnipiac University (February 22)
- Workspace and Facilities
 Management Working Group
 Meeting (February 23)
- AmCham Hungary, AmChams in Europe Release Statement Condemning Invasion of Ukraine (February 25)
- BSS Plenary Meeting (February 25)

- Closed Door Discussion with Ministerial Commissioner
 László Szabó (March 7)
- Regulatory Committee Meeting on current legislative issues (March 8)
- Governance & Transparency Committee Meeting (March9)
- HR Committee meeting on '22 Annual Plan and Policy topics (March 9)
- HR Committee's University Educational Series: HR's Leadership Role in Business (March 21)
- EU Green Deal Committee meeting on '22 Annual Plan and Policy topics (March 23)
- BSS Career Management Lecture at ELTE (March 23)
- HR Committee's University Educational Series: Retention and Talent Management Program (March 28)
- Tax Committee Meeting on proposals for the Recommendation Package (March 31)

FEBRUARY MARCH

- Patron Dinner with Róbert Ésik,CEO of HIPA (February 8)
- Hungary Decides:
 Election Preview with Political
 Analysts (February 16)

- Journey to Zer0: Sustainability Conference (March 2)
- AmChams in Europe Live Event: Business and Global Impact of the Ukraine-Russia Crisis (March 10)
- AmCham Live! The War in Ukraine with Foreign Policy Expert Botond Feledy (March 17)
- AmChams in Europe Webinar: Security Perspectives, Narratives, and Business Outlooks in Ukraine, the Baltic, and the Nordic region (March 21)

- HR Committee's University Educational
 Series: Flex and Atupical Work (April 4)
- Fireside Chat with Chargé d'Affaires Marc
 Dillard and Healthcare Companies (April 6)
- BSS Operational Workshop (April 8)
- Governance & Transparency Committee Meeting (April 13)
- Board Simulation at CEU (April 12)
- HR Committee's University Educational Series: Leadership Development (April 25)
- AmCham-HBLF Joint HR Committee Meeting: How the War in Ukraine Changes the Labor Market Today and Tomorrow (April 26)
- AmCham Board, Committee Chair,
 Working Group Lead Discussion & Dinner
 (April 27)
- Regulatory Committee Meeting on identifying topics and groups for further discussions (April 27)

- HR Committee's University Educational Series: International Cultures (Mau 2)
- Board Simulation @ Corvinus (May 2)
- Regulatory Committee Meeting on Public Procurement Law in Case of Cartels (May 10)
- Governance & Transparency Committee Meeting;
 Workspace and Facilities Management Working
 Group Meeting (May 11)
- AmCham Membership Satisfaction
 Survey Launched (May 16)
- Policy Forum on CEE Integration to the EU and the Economic Impact of War with István
 P. Székely, Principal Advisor to the Director General of ECFIN, European Commission (May 24)
- Business Services Sector in the Randstad Employer Brand Research 2022 (May 25)
- Regulatory Committee Meeting on the legislation of digital services (May 27)

MAY

Healthcare Working Group Meeting;
 Closed Door Discussion with ESZFK
 Director Bálint Szabó (May 31)

APRIL ...

- Global Outlook Series: State of the Union (April 21)
- AmCham Live! Responsible Al: The Next Normal (April 27)

- Patron Dinner with Chargé d'Affaires,a.i. Marc Dillard, (May 18)
- Business After Hours at Kozmo
 Hotel Suites and Spa (May 19)
- 4th Digital Sustainability Forum:
 Online Safety in the Digital Age,
 in partnership with Microsoft
 (May 19)
- V. HR Dream Day: ReBuilding Motivation & Engagement (May 30)

- Regulatory Committee Meeting on cybersecurity legislation (June 1)
- Cooperation for a More Competitive and Sustainable Hungary 2022-23 Recommendation Package released (June 13)
- Tax Committee Meeting on the global minimum tax (June 15)
- Regulatory Committee Meeting on digital services & consumer protection legislation (June 15)
- Governance & Transparency Committee Meeting (June 15)
- BSS TalX: Let's Talk About Inflation Pressure on Salaries Honestly:
 How do we Deal With It? (June 21)
- BSS Summer Plenary Meeting (June 24)

- AmCham Issue Statement on the Termination of U.S.-Hungary Income Tax Treaty (July 12)
- Meeting the Central Bank (MNB) to discuss Recommendations,
 Competitiveness Workshops Launched (July 13)
- Tax Committee Meeting on the termination of the U.S.-Hungary Tax Treaty, followed up by a statement sent to Mihály Varga, Minister of Finance, Péter Szijjártó, Minister of Foreign Affairs and Trade, and Márton Nagy, Minister of Economic Development (July 15)

JUNE JULY

■ COVID-19 Update with Epidemiologist Dr. Beatrix Oroszi (June 16)

- Business Forum with Minister of Technology and Industry László Palkovics (July 11)
- Independence Day Family Celebration (July 3)

- U.S. Financial InstitutesWorkshop (August 1)
- Governance & TransparencyCommittee Meeting (August 24)
- Closed Door Discussion with Deputy State
 Secretary Tibor Gulyás, Ministry of Technology and Industry
 (August 31)

- AmCham Membership Satisfaction Survey results revealed (September 1)
- Closed Door Discussion with Deputy State Secretary for Healthcare Coordination László Tóth, Ministry of Interior (September 8)
- Healthcare Working Group Meeting (September 12)
- Governance & Transparency Committee Meeting (September 14)
- Consultation with MNB on Innovation and Green Financing (September 15)
- BSS Fall Plenary Meeting; AmCham Inflation Survey released (September 21)
- Regulatory Committee Meeting on digital services regulation (September 26)
- Consultation with MNB on Labor & Employment and Healthcare (September 27)
- Healthcare Committee Meeting with ESZFK Director Bálint Szabó;
 Consultation with MNB on Energy Security and Green Transition;
 Closed Door Discussion with Deputy Minister of Interior Bence Rétvári
 (September 28)
- Healthy Nation, Competitive Country recommendation collection released (September 30)

AUGUST SEPTEMBER

- Business Forum with Hungarian Ambassador to the United States Szabolcs Takács (September 5)
- Business Forum with Minister of Culture and Innovation János Csák (September 15)
- Business Forum with Minister for Economic Development Márton Nagy (September 22)
- AmCham Live!: A Global Outlook on Cybersecurity (September 27)
- Patron Dinner with István Joó, CEO of HIPA (September 29)

- Closed Door Discussion with Deputy State Secretary for Healthcare Financing Gábor Boér (October 5)
- BSS @ HVG Job Fair (October 5-6)
- Regulatory Committee Meeting on the status of the cubersecurity legislative issues (October 11)
- Governance & Transparency Committee Meeting (October 12)
- Regulatory Committee Meeting with State Secretary László Salgó, and Deputy State Secretary Nóra Kupeczki, Ministry of Justice (October 12)
- Tax Committee Meeting with State Secretary Norbert Izer, Ministry of Finance (October 13)
- Workspace and Facilities Management Working Group Meeting; BSS Open Day (October 18)
- BSS Open Day (October 20)
- Open HR Committee Meeting on Compensation and Financial Wellbeing (October 26)
- Policy Forum with State Secretary for Environment Protection and Circular Economy Anikó Raisz, Ministry of Technology and Industry (October 27)

- EU Green Deal Committee meeting: Collecting industry inputs on Circular Economy for the Ministry of Technology and Industry (November 4)
- Governance & Transparency Committee Meeting (November 9)
- Audi Factory Visit: Open Workspace and Facilities Management Committee Meeting (November 18)
- Healthcare Committee Meeting (November 23)
- Governance & TransparencyCommittee Meeting(December 14)

OCTOBER

- Global Outlook Series: America's Midterm Elections (October 11)
- Speakers' Reception prior to the Business Meets Government Summit (October 23)
- VIII. AmCham-HIPA Business Meets Government Summit (October 24)

NOVEMBER-DECEMBER

- Business Forum with U.S.
 Ambassador to Hungary David
 Pressman (November 10)
- AmCham-Marriott Thanksgiving Charity Dinner (November 22)
- XXXIV. General Assembly and Board Elections (December 5)



WHO WE ASPIRE TO BE

AmCham strives to
be the most effective
representative of a growing
membership and the business
community in Hungary, and
a trusted partner in improving
Hungary's competitiveness
in the global economy.

WHAT WE STAND FOR

PARTNERSHIP TRANSPARENCY SUSTAINABILITY

WHO WE ARE

AmCham is an influential, member funded, politically independent community of American, international and Hungarian businesses founded in 1989. Today we are the strongest voice of US business, the chamber of choice in advocacy and a powerful network of decision makers.

COOPERATION FOR A MORE COMPETITIVE AND SUSTAINABLE HUNGARY 2022-2023



AmCham released the Cooperation For A More Competitive And Sustainable Hungary recommendation package for 2022-2023 on June 13 to continue our constructive dialogue between businesses and policymakers and to improve the long-term performance of the economy on various levels, including sustainability, education, healthcare, labor, innovation, digitalization, regulatory environment, and taxation.

WITH THIS PACKAGE, OUR INTENTION WAS TO URGE THE GOVERNMENT TO:



pursue an investment-friendly economic policy that encourages innovation and promotes long-term sustainability,



engage the stakeholders of the business community in open, transparent, professional dialogue and cooperation to support decision-making in economic matters,



invest significantly more in developing the country's human resources through education and healthcare.

OUR RECOMMENDATIONS ARE DIVIDED INTO THREE CATEGORIES IN LINE WITH THE POLICY AGENDA FOR 2021-2025.



Smart Growth:

advancing
digitalization, fostering
innovation and R&D,
and elevating
sustainability
as a driving force
of economic policy.



Human Capital:

creating a highly skilled, competitive, and healthy labor force through labor code amendments and widescale education and training reform.



General Business And Investment Environment:

promoting more effective cooperation with stakeholders of the business community, creating a predictable, stable and transparent regulatory environment, and a competitive tax system.

SCAN THE QR CODE TO DOWNLOAD THE PACKAGE



Short version in Hungarian



Short version in English



Full version in English

POLICY AGENDA 2021-2025

AmCham Hungary released its latest Policy Agenda, the strategic guideline to our advocacy work for 2021-2025, on January 25, 2021. Based on input from our members and careful analysis of the state of the economy and the impact of COVID-19, the Policy Agenda (the third publication of its kind since 2015) elaborates on those areas where we believe changes can and should be made to elevate Hungary and put the economy on a smart growth trajectory. The three pillars of the Policy Agenda 2021-2025 are Smart Growth, Human Capital, and Business Environment.



PRESIDENT ZOLTÁN SZABÓ ON THE RECOMMENDATIONS

ON WORKING WITH POLICYMAKERS...

"The business community and the government need to work together in a more open, transparent, and constructive manner to build a more competitive Hungary. One of the key messages of our recommendation package is to ask the government to create the proper channels for genuinely effective cooperation between stakeholders in economic matters and the preparation of strategic decisions impacting our competitiveness.

"We also encourage the government to pursue an investment-friendly economic policy that promotes innovation, champions long-term sustainability, and views education and healthcare as key components of our competitiveness as well as an investment in our future."



ON COLLABORATING WITH MEMBERS ON THE PACKAGE...

"From the beginning, we wanted to grant more opportunities for members to get involved. Through a questionnaire, we learned more about the main concerns, priorities, and expectations of our members amid the uncertainties and drastic changes of the last two years. As we compiled the proposals, more frequent and extensive consultations were held with members and committees to expand ideas and validate proposals. It was a truly collaborative effort, and we are extremely grateful for our members' support."







The recommendation package was sent to Prime Minister Viktor Orbán, members of his government, our partners, and other stakeholders and was discussed throughout the year at minister, state secretary, and other decisionmaker levels, including:

- The Ministry for Economic Development
- The Ministry of Finance
- The Ministry of Foreign Affairs and Trade
- The Ministry of Justice
- The Ministry of Technology and Industry
- I The Central Bank
- The National Tax and Customs Administration





HEALTHY NATION, COMPETITIVE COUNTRY

In our efforts to advocate for sustainable, patient-centric, and value-based healthcare and to position it as a critical pillar of national competitiveness, the Healthcare Committee revealed the follow-up to its Cooperation

For A Sustainable And Value Based Healthcare 2021 recommendation package. **Healthy Nation, Competitive Country,** focuses on the regulatory environment of clinical trials, the synergy of public and private healthcare, improving access

to healthcare innovations, and the public financing of the sector.

Leading experts of the Healthcare Committee wrote the four supplements, which are now available in Hungarian.



Fast And Transparent Access To Health-Giving Innovation

Discusses the role of innovation in the healthcare system and identifies breakout points and intervention options in the long and short term.



Models For The Synergy Of Public And Private Healthcare

Details the benefits of having a collaborative public and private healthcare system, what is needed for companies to contribute more to the health of their employees, and how occupational medical exams may help screen early for health risks.





COOPERATION FOR A SUSTAINABLE AND VALUE BASED HEALTHCARE 2021

Last year, the committee released this recommendation package to establish constructive cooperation with policymakers and advance healthcare reform to move the sector towards value-based, people-centered, and sustainable solutions and services.

With extensive experience in scientific research, innovation,

and investments, the members of the working group designed the proposals with the intention to:

- help create synergetic cooperation between state and private healthcare;
- establish a transparent, predictable, and stable regulatory environment that is based on
- the latest scientific knowledge and international best practices;
- advance the digitalization of the sector;
- position health, a pillar of national competitiveness, as an investment priority;
- above all, prioritize the improvement of the health of the population as a matter of strategic interest.



Improving The Institutional And Regulatory Environment For Clinical Trials

We recommend several specific changes to existing regulations to quickly improve the institutional and regulatory environment for clinical trials, which would bring quick benefits to a high value-added sector.



Public Financing Of Healthcare

Evaluates the current state and sustainability of the healthcare financing system and various internal and external effects that impact it. It recommends several solutions to enhance supply security and more accessible procurement.











BSS HUNGARY WORKING GROUP

OUR MISSION IS TO RAISE
THE AWARENESS AND
ATTRACTIVENESS OF THE
BUSINESS SERVICES SECTOR
IN HUNGARY BY PROMOTING
THE INDUSTRY ON VARIOUS
PLATFORMS FOR YOUNG
TALENTS AND STUDENTS
IN SECONDARY SCHOOL
AND HIGHER EDUCATION.

The BSS Hungary working group was initiated by 20+ BSCs within AmCham in 2019, and since then member companies work together towards this common goal in a unique and inspiring cooperation to attract talent by highlighting the cosmopolitan, international, employee-centric work environment the BSS has to offer.

OPEN DAY EVENTS

The highlights of 2022 were clearly the two-day event series **BSS Open Days** on October 18 at Eaton's office on the Buda side and October 20 at the Avis Budget Group office on the Pest side. This was the first sectoral career event of its kind, involving **17 BSCs** and **120-plus** participants in Budapest. The event

aimed to **introduce the sector** and its **job opportunities** to university students, fresh graduates, and career changers. Each day, after roundtable discussions and quizzes, participants had the chance to meet the talent acquisition colleagues of each company, network, and even apply for positions straight away.

EDUCATIONAL RELATIONS

Enthusiastic volunteers of the BSS companies represented the sector at the HVG Job Fair this fall, at two significant online university job fairs, at the Budapest University of Technology and Economics and the University of Óbuda, as well as at smaller career events at the International Business School, Quinnipiac University (USA), and the Eötvös Loránd University. A dedicated project team also held 30-plus career orientation classes in 10 different high schools, where



Leader: MÁTÉ FAZEKAS Head of Corporate, Public Affairs & Brand, BT

they taught pupils about the sector and the different career paths.

BSS TALX

A roundtable best-practice sharing discussion series called **BSS TalX** was launched in June that aims to bring BSC leaders sector-relevant topics and challenges. At the first events, we examined the **impact** of inflation and the depreciation of the Forint on the operation of Hungarian BSCs and discussed how companies deal with the **pressure** on wages. In 2023, BSS TalX will continue with other pressing topics.

We would like to thank the following project leaders for their hard work during the year: Ákos Lengyel and Anita Szabó (Open Days); Lilla Holló (Communications); Izabella Szkupi (University Relations), and Márta Berzsenyi (Career Orientation).



Ambassador-at-large for Climate Barbara Botos, István Bart (Strategy Institute 2050), Endre Ascsillán (GE Global), Antonella Sopranzetti (ExxonMobil), and committee chair Thomas Narbeshuber (BASF).

EU GREEN DEAL COMMITTEE

JOURNEY TO ZERO – AMCHAM'S FIRST SUSTAINABILITY SUMMIT

The summit, held at the Kempinski Hotel Corvinus Budapest on March 2, featured Deputy Permanent Representative and Hungary's Ambassador to the EU Gábor Baranyai, and Martin Porter, executive chair of the Cambridge Institute for Sustainability Leadership in Brussels,

expert advisor to the European Commission's Horizon 2020 program on climate and resource issues as keynote speakers. Their speeches were followed by a panel discussion on the Fit for 55 package and Sustainability Stories – best practices from innovative industry players. The afternoon was rounded



Chair: THOMAS NARBESHUBER Managing Director of BASF Hungary

out with four breakout sessions around clean energy, circular economy, mobility, and sustainable financing. To read more about the Summit, please turn to page 38.

POLICY FORUM

At an online Policy Forum held on October 27, State Secretary for Environment Protection and Circular Economy Anikó Raisz talked to AmCham members about the government's Circular Economy strategy. The state secretary provided a strategic overview of circular water and waste management, the Singleuse Plastic directive, the importance of innovation and new technologies, and the symptoms of greenwashing.

Following the forum, State Secretary
Raisz signaled she is open to
receiving inputs from AmCham
members on the Government's
Circular Economy strategy. A
follow-up meeting was held with 20
members, collecting input for our
recommendations. As the Annual
Report goes to print, the committee is
working on finalizing the document.

THE EU GREEN DEAL **COMMITTEE WAS LAUNCHED** IN MARCH 2021, IN LINE WITH OUR EFFORTS TO PUT SUSTAINABILITY AT THE **FOREFRONT OF OUR ADVOCACY WORK AND OUR NATION'S ECONOMIC POLICY. AS OUTLINED** IN THE POLICY AGENDA 2021-2025. THE COMMITTEE **INVITES GOVERNMENTAL** AND CORPORATE EXPERTS FROM HUNGARY AND THE EU TO DISCUSSIONS TO SHARE **CRITICAL INFORMATION AND BEST PRACTICES. MEMBERS CAN ALSO FORM STATEMENTS** AND RECOMMENDATIONS **BASED ON CONSENSUS.**

ADVOCACY

For the first time, sustainability became a focal point of the AmCham Recommendation Package. Driven by the EU Green Deal Committee, nine recommendations were elaborated on and sent to relevant government stakeholders in the areas such as energy security, sustainable finance, mobility, and chemical strategy.

Our recommendations were discussed with the Ministry of Innovation and Technology and The Central Bank during closed-door meetings.

GOVERNANCE AND TRANSPARENCY

COMMITTEE

The G&T Committee engages leading stakeholders in the private, public, and not-for-profit sectors, including academia, business leaders, entrepreneurs, government, and other players. It does so by promoting best practices in five areas: Governance, Transparency, Integrity, Ethics, and Entrepreneurship. The committee also seeks to encourage entrepreneurship and innovation and the discussion of integrity issues that will help foster a responsible future generation of leaders in Hungary and improve the countru's global competitiveness.

PRIVATE SECTOR & GOVERNMENT ENGAGEMENT

The committee monitors and comments on new legislation, regulations, and policies from the perspective of best governance practices. It regularly sends position statements and specific recommendations to legislators, cooperating with other AmCham committees and working groups. For



Chair:
LÁSZLÓ CZIRJÁK
Co-Founder/
Managing Partner,
iEurope Group;
Former AmCham
President



example, advocacy is underway for the government to permit investors to use more flexible financial instruments, such as convertible debt, and for more precise rules for the treatment by the courts of association and foundation legal forms. The former example is coordinated with other interested professional organizations. The committee also drives its own projects to promote best-practice governance. For instance, in November, AmCham published a short Hungarian translation made by the committee of the "Corporate Governance Guidance And Principles For Unlisted Companies In Europe, New Edition" by the European Council of Directors' Association (ecoDa) to increase awareness among Hungarian SMEs of latest corporate governance principles.

Board Simulation at Corvinus University

PARTNERSHIP WITH ACADEMIA

The G&T Committee continually builds on its direct dialogue with academia and seeks to facilitate business-university cooperation and encourage innovation and its regulation in a best-practice manner. The committee also aims to provide professors with teaching content providing real world-based yet local case studies that are used to educate the next generation of Hungarian leaders. As one example, the **Board Simulation** case study series is presented at Hungarian universities, with each case choreographed as a fictive board meeting. These cases address a wide range of real-life corporate governance questions. Around 1,100 students and six universities in Hungary and two abroad have been reached through this program. The committee is also exploring how to promote the best practice governance of innovation and to facilitate a more globally competitive academic sector in Hungary in basic and applied research and development.

HEALTHCARE COMMITTEE

OUR GOAL IS TO PROVIDE
PROFESSIONAL INPUT
AND RECOMMENDATIONS
FOR HUNGARY'S ONGOING
HEALTHCARE TRANSFORMATION
AND TO IMPROVE THE BUSINESS,
REGULATORY AND OPERATING
ENVIRONMENT FOR THE
HEALTHCARE INDUSTRY.

Since it was formed in 2020, the Healthcare Committee (upgraded from a Working Group in 2022) has produced several policy materials and recommendations for the healthcare administration. Synthesizing input from AmCham's pharmaceutical companies, medical device manufacturers, medical suppliers, and medical service providers,

the committee published Healthy Nation, Competitive Country recommendation packages under the following titles:

Public Financing Of Healthcare

evaluates the current state and sustainability of the healthcare financing system and various internal and external effects that impact it. It recommends several solutions to enhance supply security and more accessible procurement.

Fast And Transparent Access To Health-giving Innovation

discusses the role of health innovation in the healthcare system and identifies breakout points and intervention options in the long and short term.



Chair: ETELKA DOBI Patient Engagement and Government Affairs Lead, Janssen

Models For The Synergy Of Public And Private Healthcare

details the benefits of having a collaborative public and private healthcare system, what is needed for companies to contribute more to the health of their employees, and how occupational medical exams may help screen early for health risks.

In Improving The Institutional And Regulatory Environment For Clinical Trials, we recommend several specific changes to existing regulations to quickly improve the institutional and regulatory environment for clinical trials, bringing quick benefits to a high value-added sector.

In 2022, committee members had several high-level meetings with stakeholders in the Ministry of Interior, the Ministry of Finance, the Ministry for Technology and Industry, the National Health Service Center, and others. We will continue to advocate for sustainable, patient-centric, and value-based healthcare, as we believe it is a crucial pillar of Hungary's national competitiveness.



Healthcare panel at the Business Meets Government Summit moderated by Chair Etelka Dobi and Krisztina Ujhelyi.

HR COMMITTEE



RÓBERT DOBAY
Managing Director
of Menedzsmentor

HR DREAM DAY

More than two years after the onset of the COVID-19 pandemic, HR managers are battling unprecedented levels of staff turnover as, after long months spent in home office, individuals at all levels reassess their careers and life goals. To share international and local best practices and to have an open, professional debate on these topics, the HR Committee organized the Fifth HR Dream Day conference on May 30. We were honored to host experts from Gallup International and Cambridge University, along with a dozen local experts. To read more about the event, please turn to page 42.

REGULAR MEETINGS

We organized a meeting in March to finalize the agenda for 2022 and gather inputs for the Recommendation Package. We thank our members for actively participating in developing AmCham's policy roadmap.

Our committee held a live meeting in October on current **compensation trends and financial well-being** with representatives from Erste, Thermo Fisher, and Salarify. The event also provided a much-needed opportunity for networking at Bestia.

JOINT MEETING WITH HBLF

On April 26, we held a **joint meeting** with HBLF's HR Committee. The event was hosted by Dr. Róbert Dobay, chair of the HR Committee, and Ibolya Gothárdi, chair of HBLF's HR Committee. We invited HR service providers WHC and WorkForce to give a vertical labor market overview in the shadow of the Ukrainian-Russian war, and corporate HR leaders from

THE HR COMMITTEE, LAUNCHED IN 2009, CONTINUES TO INVOLVE HR LEADERS BY CREATING A PLATFORM FOR SHARING KNOWLEDGE AND CHALLENGES WHILE FINDING SOLUTIONS BY LEARNING FROM EACH OTHER.

NI and Knorr-Bremse to share how businesses have been and will be impacted by the crisis.

HR ACADEMY: UNIVERSITY EDUCATIONAL SERIES

The committee championed and coorganized an educational HR series with four youth organizations (Youth Business Group, HBA, Liska István College, and Illyés Sándor College) representing eight universities. HR leaders volunteered to discuss current HR trends with university students on topics such as positive psychology, talent management, atupical work, and leadership development. We thank the following member companies for devoting time and expertise to developing future generations: Menedzsmentor, Schneider Electric, Continental, Baker Hughes, BT, and TATA.

All regular and extraordinary joint meetings drew excellent attendance rates. We are grateful for the exceptionally active participation of our members this past year.



Chair Róbert Dobay (Menedzsmentor), William Benkő (Salarify), Krisztina Mihók (Erste Bank), and Tamás Jakus (Thermo Fisher Scientific) talk about financial well-being.

REGULATORY COMMITTEE



In line with our Policy Agenda, the Regulatory Committee is highly committed to a stable and transparent regulatory environment. Led by Dr. Gábor Orosz, members were actively involved in elaborating proposals for the 2022-23 Recommendation, commented on draft legislation received, and had meaningful discussions about current legal issues with decision-makers.

COOPERATION WITH THE MINISTRY OF JUSTICE

After the new government took office, we contacted the Ministry of Justice and initiated a ministerial-level meeting and the renewal of the Strategic Partnership Agreement, last done in January 2019. This is a manifestation of closer cooperation between the business sector and the legislature. Within this cooperation framework, AmCham was invited many times to

provide contributions and explain the chamber's position on various

pieces of draft legislation.

Committee Chair Gábor Orosz

László Salgó and Deputy State Secretary Nóra Kupeczki.

(NI) with State Secretary

In October, the Regulatory Committee hosted State Secretary Dr. László Salgó and Deputy State Secretary Dr. Nóra Kupeczki, responsible for constitutional legislation and consumer protection, to establish closer cooperation and learn more about the government's legislative agenda. We discussed several legislative issues, the committee's proposals on consumer protection, and the Advertisement Act. Moreover, the committee submitted comments on the draft collective action law based on the obligation to implement the EU Directive on Consumer Representative Actions.

ACCORDING TO ITS MISSION,
THE REGULATORY COMMITTEE
HAS CONTINUED TO PERFORM
A LEGAL SUPPORTING FUNCTION
ASSISTING FELLOW COMMITTEES
AND THE AMCHAM BOARD. IT
ALSO OPERATES AS A WORKSHOP
FOR MANY OF THE MOST
HIGHLY SKILLED PRACTICING
ATTORNEYS IN HUNGARY AND
THE REPRESENTATIVES OF
AMCHAM MEMBER COMPANIES.

WORKING GROUPS WERE FORMED FOCUSSING ON PUBLIC PROCUREMENT, COMPETITION RULES. AND MORE

In the spring, committee members agreed to set up several temporary working groups to study critical subjects such as public procurement issues in the case of cartels, changes in the application of the consumer regulatory framework, competition rules, the digital market, and some labor law regulations.

The particularly active Digital Services Group met several times during the year to identify deficiencies and problems in the related legislation focusing mainly on consumer protection and cyber security.



DR. GÁBOR
OROSZ
Vice President,
Deputy General
Counsel,
Global Legal, NI



Committee Chair Károly Radnai (Andersen in Hungary), and Bálint Gombkötő (PwC), with the delegation of the Ministry of Finance

TAX COMMITTEE

In addition to fulfilling our mission, as outlined above, the Tax Committee also aims to provide members with the opportunity to keep up to date with tax changes and developments and to serve as a forum to discuss tax-related issues.

CONTRIBUTION TO THE RECOMMENDATION PACKAGE

For a competitive tax environment, committee members proposed making the taxation system more efficient by reducing the number of tax types, consulting on the net steps in tax digitalization, and also recommended several modifications in specific areas of taxation. The suggestions were included in the Cooperation for a More Competitive and Sustainable Hungary 2022-23 recommendation package and discussed with policymakers.

CONSULTATIONS WITH THE MINISTRY OF FINANCE

Following the tradition of regular meetings with high-level

OUR MISSION IS TO IDENTIFY CHANGES NEEDED IN HUNGARIAN TAX LEGISLATION TO MAKE IT MORE COMPETITIVE AND TO REPRESENT THE INTERESTS OF AMCHAM MEMBERS IN CONSULTATION WITH THE GOVERNMENT ACCORDINGLY.

representatives of the Ministry of Finance, on February 18, 2022, committee chair Károly Radnai met with State Secretary for Tax Affairs Norbert Ízer in the ministry to discuss the most relevant taxation issues.

On October 13, the Tax Committee hosted State Secretary for Tax Affairs Norbert Izer as part of our annual consultation cycle to overview the upcoming fall tax amendment package as well as the short- and mid-term plans of the ministry regarding the digitalization of tax services, such as eVAT.

eReceipt and ePayroll (eÁfa, eNyugta, and eFIP). Participants also discussed the state of play of the U.S.-Hungary tax treaty and the government's current position on the global minimum tax.

TERMINATION OF U.S.-HUNGARY TAX TREATY

Following the termination of the U.S.-Hungary double taxation avoidance agreement by the American side, AmCham Hungary sent a letter to Minister of Foreign Affairs and Trade Péter Szijjártó, Minister of Finance Mihály Varga, and Minister of Economic Development Márton Nagy on July 18, urging the government to take the necessary steps to uphold the current treaty or sign a new income tax agreement with the United States.

The letter was written after an extraordinary open Tax Committee meeting on July 15, when members examined the impact of the cancellation of the tax treaty and discussed AmCham's response.



KÁROLY RADNAI
Managing Partner,
Andersen
in Hungary

WORKSPACE AND FACILITIES

MANAGEMENT COMMITTEE

The Workspace and Facilities
Management Committee was originally
established in 2009 and has since
become a community of soft and hard
FM experts, real estate developers, and
providers of office interior solutions.

At our first meeting in January, Valter Kalaus, Managing Director of VLK Newmark, gave us a comprehensive overview of the office real estate landscape. Following his presentation, Péter Takács, Partner, talked about the status of the logistics and warehousing market. Closing off the online event, György Losonczi, Senior Advisor, spoke about trends in retail real estate.

We next met in May to discuss well-being and the WELL office certification. Ida Kiss, Design Director of the DVM group, briefed us on what makes a WELL-certified office. This was followed by a series of presentations on well-being. Ottó Feuertag, owner and founder of Europa Design, talked about the quality of a working environment on employee performance. From the Wellbeing Alliance, István Faragó talked about stress prevention strategies to aid employee retention and Csaba



Chair:
TÜNDE
KIRSCHNER
Facilities Services
and Workplace
Management
Expert, Kraft-FM

Sipos, a financial consultant at Grantis, spoke about the financial aspects of well-being.

In October, we discussed the emerging effects of the energy crisis. Zsolt Kákosy, Head of Property Management, and Róbert Flück, Head of Facility Management, both of Icon Real Estate Management, analyzed the situation for us and proposed practical actions for coping with the situation.

In November, we had an open committee meeting visit to the Audi auto factory in Győr and learned about the practical challenges of managing a hightech production plant from Pál Sutka, Technical and Construction Director at Kraft-FM.

Meeting in October on market trends and effects during the energy crisis

OUR MISSION IS TO HELP COMMITTEE MEMBERS KEEP UP WITH FAST-CHANGING OFFICE MARKET TRENDS, GIVE THEM PROFESSIONAL GUIDELINES, PRESENT EMERGING DIGITAL TECHNOLOGIES, AND REMAIN A GENERAL GO-TO KNOWLEDGE HUB FOR DISCUSSING TOPICS IN FACILITIES MANAGEMENT, ENHANCED WORKSPACE EXPERIENCE, AGILE WORKING, AND EMPLOYEE SATISFACTION MANAGEMENT.



GOVERNMENT STAKEHOLDERS AND PARTNERS

FORUMS

We represent member interests at several professional forums:

- 5G Coalition
- Al Coglition
- Executive Roundtable led by the Ministry of Innovation and Technology
- Vocational Training

INTERNATIONAL NETWORK

We are a proud member of these international platforms:

- AmCham EU
- AmChams in Europe
- U.S. Chamber of Commerce
- U.S.-HungarianBusiness Council

STRATEGIC PARTNERS

We collaborate with external affiliates to enhance our advocacy activities:

- German-Hungarian Chamber of Commerce and Industry
- Hungarian Customs Association
- Hungarian Investment Promotion Agency
- Hungarian Lawyers Association
- Hungarian Venture Capital Association
- Joint Venture Association
- Ministry of Justice
- The Central Bank
- Permanent Representation of Hungary to the EU
- Swedish Chamber of Commerce in Hungary
- Swiss-Hungarian Chamber of Commerce
- U.S. Embassy in Budapest

GOVERNMENT MEETINGS IN A SNAPSHOT

In 2022 we held 20-plus bilateral meetings and participated in 40-plus professional forums with

- 6 Ministries
- 4 Ministers
- 3 Ambassadors
- 15 State Secretaries

How to make the most out of your AmCham membership?



Join our committees



Check our website to see the list and the activities of committees and working groups:





Found something
interesting?
Sign up to one or more
committees and working
groups by emailing the
coordinating Policy
Officer



Get engaged in our work



Do you have a topic or issue that I want to bring up in an event, committee or working group?



Attend our events



Check our email newsletters and amcham.hu for latest news & events



Contact the AmCham staff or the coordinator of the specific committee, we are happy to help!



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Manager

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UNITY, COOPERATION AND BUILDING RESILIENCY: VIII. BUSINESS MEETS GOVERNMENT SUMMIT

Unity, cooperation and building resiliency are the keys to overcoming the economic slowdown; this was the consensus among speakers of the VIII Business Meets Government Summit, organized by AmCham and the Hungarian Investment Promotion Agency to connect stakeholders from commerce and governmental circles in examining the geopolitical and economic landscape for Hungary and Europe on October 24.

At the previous BMG last October, our focus was on the main

challenges at the onset of a prolonged economic recovery after the pandemic years. The direction of travel changed dramatically with Russia's invasion of Ukraine, which plunged Europe into further uncertainty, drove inflation to record highs and consumer sentiment to record lows, caused an energy crisis, deep supply chain issues, skyrocketing prices, and a massive economic slowdown, forcing business leaders to face the second financial and societal crisis within two years.

"Only a day apart from commemorating our own revolution against the Russian aggression in 1956, we Hungarians should understand, more than probably everyone else in Europe, the tragedy happening at our neighbors," said President Zoltán Szabó in his welcome remarks. He urged government leaders to cooperate more openly and directly with leaders and experts from the business community to avoid recession and put the country back on track for growth.

FURTHER SLOWDOWN EXPECTED, BUT RECESSION CAN BE AVOIDED

In his keynote speech, Minister of Finance Mihály Varga told the audience that Hungary has already surpassed its pre-pandemic GDP level and remains one of the fastest-growing countries in Europe. With its sound economic fundamentals, the country can withstand financial shocks, and our ability to attract investments remains exceptionally high, he added.

Hungary's growth is diversified and supported by structurally high levels of consumption and investment. The country's capacity to withstand economic shocks has increased because of those sound fundamentals.

For 2022, Minister Varga said GDP growth is projected to be 4%. A slowdown is expected in the first half of 2023 before accelerated expansion in the second half of the year.

In response to the crisis, the minister said the government's main objectives are to preserve growth, protect household purchasing power, streamline taxes, launch subsidies for energy-efficiency investments at big companies and support energy-intensive SMEs while protecting the fiscal balance.

Mihály Varga, Minister of Finance





BUSINESS MEETS GOVERNMEN SUI

STEERING THROUGH T



ATTRACTING INVESTMENT A TOP PRIORITY AMID CRISIS

In his opening remarks, István Joó, CEO of HIPA, the co-organizer of the event, outlined steps the agency has taken to improve the competitiveness of the country from prioritizing high value-added investments, speeding up ongoing investor negotiations, accelerating industry park-related infrastructure developments, supporting the energy efficiency of large corporations and consulting with corporations on proposals.

EUROPEAN UNITY AND RESILIENCY

Susan Danger, CEO of AmCham EU and Chair of AmChams in Europe, joined the conference from Brussels to talk about why the transatlantic relationship between Europe and the United States is so vital today and how European unity and cooperation is an essential part of the solution to the concerns we are facing today.

Ms. Danger was later joined by Márton Dunai, the Southeast Europe Correspondent of the Financial Times, Sapthagiri Chapalapalli, Head of TCS Europe, and Liam Benham, Vice President of Government and Regulatory Affairs at IBM Europe, for a panel discussion on the fundamental challenges of Europe's competitiveness, and how businesses adapt and build resiliency during a crisis.



Susan Danger, CEO of AmCham EU, Chair of AmChams in Europe









RREAKOLITS

Following the plenary session, conference participants explored issues further. In the Energy Security breakout, experts discussed the supply imbalance, pricing issues, and Hungary's short- and mid-term energy and climate strategy. The Labor And Employment discussion touched upon the main challenges of the current labor market, adult

education programs and subsidies, as well as the importance of skill-based education. In the Business Environment segment, the panel discussed how we could attract FDI in volatile times, addressed the plunge of the forint, managing inflation and the state budget, and the termination of the U.S.-Hungarian double taxation agreement. Last but not least, the Healthcare breakout assessed challenges and questions around the transformation of the healthcare system.

AmCham Hungary would like to thank Amgen Hungary, Andersen in Hungary, Arconic Köfém Mill Products Hungary, BT, Celanese Hungary, Citi Hungary, ExxonMobil, GE Hungary, IBM Hungary, Janssen Hungary, Medtronic Hungary, Novartis Hungary, Philip Morris International Hungary, Tata Consultancy Services Hungary, WHC Ltd Hungary, and, of course, our partner the Hungarian Investment Promotion Agency for making the event possible.



JOURNEY TO ZERO: SUSTAINABILITY CONFERENCE

AmCham's first Sustainability
Conference on March 2 explored how
leaders can navigate the complexity
that the EU Green Deal and the
Fit for 55 package brings and how
businesses can provide solutions to
advance the green transition.

"When I joined AmCham eight years ago, sustainability wasn't even on our agenda. It was a year and a half ago that some of you, our members, started to ask us questions about this. And here we are at our first sustainability conference," said **Írisz Lippai-Nagy**, CEO of AmCham Hungary and host of Journey to ZERO in the opener.

AmCham President **Zoltán Szabó** added that sustainability is more than a buzzword, it is our biggest

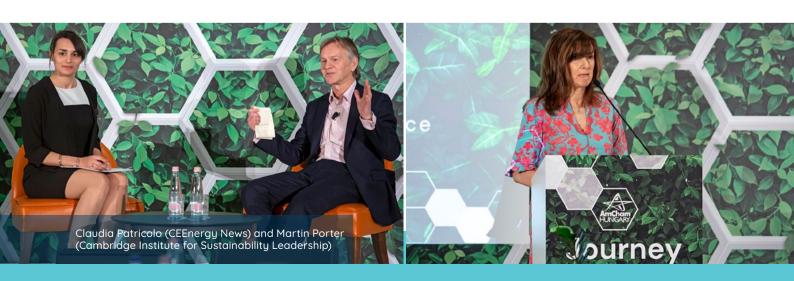
challenge in terms of sheer size, scale and impact, and businesses have a huge part to play.

"We have an obligation to do whatever we can to drive change through innovation, green investments and execution of these pioneering ideas, to make a difference for our communities," he said.

Our next speaker was **Gábor Baranyai**, then Deputy Permanent
Representative and Hungary's
Ambassador to the EU, who
represented our country Coreper
I., which is responsible for critical
sectoral policies such as agriculture,
fisheries, environment, transport,
telecommunication, employment,
social affairs, energy, competition,
education, youth, and culture.



Brussels-based Martin Porter,
Executive Chair of the Cambridge
Institute for Sustainability
Leadership, and Claudia Patricolo,
Chief Editor of CEEnergyNews took
the stage to discuss competitive
sustainability and the role of
investment and finance in scaling
up the transformation to a
climate-neutral economy. When
it comes to sustainable solutions,
putting action off is not an option,
Porter argued.





One of the highlights of the conference was the Fit for 55 Country Impacts panel with Ambassador at Large for Climate **Dr. Barbara Botos, István Bart,** Founder and Director of the Climate Strategy Institute 2050, **Dr. Endre Ascsillán,** Vice President of GE Global, Antonella
Sopranzetti, EU Affairs Manager,
Public & Government Affairs
at ExxonMobil and moderator
Thomas Narbeshuber, Vice
President Central & South
East Europe at BASF, and
Chair of AmCham Hungary's
EU Green Deal Committee.

The discussion saw a lively debate as our speakers tackled the principle questions related to the upcoming legislative changes that Fit for 55 raises and their impact on the economy, society, and the environment from a governmental, business, and NGO perspective.







Journey to ZERO also presented exciting new ideas from various sectors to tackle climate change. **Liz Madaras**, founder and CEO of Poliloop, explained how we could work with nature for a sustainable world and introduced ecosystem-based bio solutions for persistent environmental pollutants, such as a plasticeating bacterial cocktail.

When it comes to sustainability and climate change, the financial industry is often overlooked as a solution provider, according to **Oliver Marchand**, Managing Director and Global Head of ESG Research & Development at MSCI; however, with forward-looking climate risk assessment, and thus better investment decisions, significant differences can be made.

Water is our most precious resource, and its increasingly scarce; therefore, creating solutions to support sustainable water management is critical to meet the needs of the population without compromising water availability for future generations. Al can be a powerful tool to achieve this today, claimed Christopher Mattheisen, then-Country Managing Director, Microsoft Hungary, as he introduced AI-based integrated water management systems which manage, monitor, recycle and reuse fresh, rain and wastewater.



Finite resources, waste, a growing population, and rising world hunger pose serious questions about the future of food, too. **Joerg Bauer**, President and CEO of Tungsram Group, presented a viable solution: indoor farming with efficient lighting solutions and circular, modular, zero-waste food hubs.



BREAKOUTS

In our breakout segment, participants could have in-depth discussions on key aspects of the green transition.

The **Circular Economy** session explored how circular economy can become a reality in the short or mid-term and how companies can make the concept of circularity an integral part of product design and company mindset.

Our experts in the **Mobility** room talked about how we can bring the infrastructure supporting e-mobility up to speed and discussed where we stand with alternative fuels and the transition to sustainable mobility.

Now more than ever, clean energy and diversification are critically

important. The road to a green transition is through clean energy and the cooperation of companies, governments and households. Participants of the **Clean Energy** breakout discussed the importance of innovation in meeting ambitious sustainability targets, the green transition as a competitive advantage, and how traditional energy giants can transform and support the cause.

Financing also plays an essential part in the road to net zero. In our **Sustainable Financing** breakout, we discussed the implementation

of the EU Taxonomy (especially climate change mitigation and adaption) in green finance, as well as good case practices regarding climate risk assessment and stress testing methodologies.









REBUILDING MOTIVATION AND ENGAGEMENT

"IT'S NOT ENOUGH TO BE ENGAGED **ANYMORE: YOU ACTUALLY HAVE TO** HAVE HIGH WELL-BEING. [...] IF YOU ARE REALLY HIGH ON ENGAGEMENT. **BUT YOU ARE LOW ON WELL-**BEING, IT'S A RECIPE FOR BURNOUT, IT'S A RECIPE FOR TURNOVER."

KEYNOTE SPEAKER JEREMIE K. BRECHEISEN, PARTNER AND MANAGING DIRECTOR OF THE CHRO ROUNDTABLE AT GALLUP.

On May 30, more than 100 local and international human resource experts and leaders joined the HR Dream Day being staged on the banks of the Danube to tackle the Great Resignation and discuss the latest global trends and challenges, including data-driven HR processes and restoring employee engagement.

Following HR Committee Chair Róbert Dobay's opening remarks. keynote speaker Jeremie K. Brecheisen, managing director of the CHRO Roundtable at Gallup in London, discussed the new dynamics of culture in a postpandemic world





"[INCREASE IN STAFF TURNOVER1 IS QUITE AN ALARMING AND WORRYING TREND. IT'S REALLY CLEAR TO US THAT RETENTION AND ALSO HR DATA-DRIVEN **DECISION-MAKING IS AND SHOULD BE OUR FOCUS AREA** FOR THIS YEAR, AND **PROBABLY FOR A FEW COMING YEARS AS WELL."** TIMEA VÖRÖS. HR DIRECTOR AT

RANDSTAD HUNGARY.

PANEL DISCUSSIONS

In the first panel, Adrienn Füzes-Szabó, HR Country Lead at BT-ROC, Zsuzsa Varga, Managing Director and HR Manager of Arconic-KÖFÉM and moderator Judit Simonyi, Managing Partner at AIMS International Executive Search & Talent Management Worldwide, joined Brecheisen and Móricz to look at engagement and leadership through the lens of changing workplace dunamics and hybrid work in different sectors.

The second panel, with speakers Szilvia Bogdán, HR Director of Nexon, Martin Csépai, Director of HR Consulting at Deloitte, Tamás Gáll, CEO of Motivive Solutions, Ákos Kalmár, Head of Country HR at Continental Group Hungary, and moderators HR Director Tímea Vörös and COO Edina Sinka, from Randstad Hungary, talked about HR's involvement in strategic workforce planning and how data can be used to address retention and other strategic workforce issues.







SPEED DATING

Participants of the conference also engaged in HR speed dating with some of the best service providers in the sector, including Menedzsmentor, Motivive, Nexon Ltd., Randstad Hungary, Simonyi and Toth Personnel Consultancy, and WLWYB, to talk about top-of-the-line solutions, exchange best practices, and cultivate an exchange of experiences with like-minded people.





AmCham would like to thank Arconic-Köfém Mill Products Hungary, BT in Hungary, Continental Automotive Hungary, Menedzsmentor, Motivive, Nexon Ltd., Randstad Hungary, Sharity, Simonyi and Toth Personnel Consultancy member of Aims International, WLWYB and media partners Media Factory for making HR Dream Day a reality.



On September 5, we had the honor to host the **Hungarian Ambassador to the United States Szabolcs Takács,** who sat down with AmCham Second Vice President Dr. Dávid Kőhegyi, Local Partner, and Head of Compliance and Investigations at DLA Piper Hungary, to talk about the state of the bilateral relationship, recent challenges such as disagreements on the global minimum tax and the termination of the 1979 income tax treaty, as well as the war in Ukraine, its geopolitical and economic impact on the world and Hungary.

Minister of Culture and Innovation

János Csák was our next special

guest soon after on September 15. He discussed his mission to foster innovation, R&D, and enterprise development in Hungary to bolster the country's competitiveness.

Moreover, he stressed the importance of increasing domestic added value and avoiding the middle-income trap, the success of which rests on the reform of higher education through a restructured university system, increasing the number of researchers, and boosting spending to improve rankings and support economic growth.







At the forum on September 22,

Minister for Economic Development

Márton Nagy introduced
the government's targeted steps
to support the corporate sector
threatened by the energy crisis
and rising prices. The minister
emphasized the vulnerability
of the manufacturing sectors
and SMEs through case studies.

He argued that there are four potential solutions to contain the skyrocketing prices: introducing a comprehensive cost-based electricity pricing mechanism, taxing excess profit in the energy sector, a strict regulatory framework to prevent excessive speculation and restore market liquidity, and



extending the mandate of monetary policy to moderate inflation and stimulate the economy.

Minister Nagy said the government's response to the crisis rests on three pillars: the Energy Cost and Investment Endownment Program for Manufacturing SMEs, the Large Enterprises Energy Efficiency Investment Program, and the Job Protection Program

For the final forum of the year on November 10, we invited **the new U.S. Ambassador to Hungary David Pressman** to talk about his mission to build bridges and strengthen the relationship between the countries, which has recently cooled.

OTHER EVENTS



PATRON EVENTS

Throughout the year, AmCham organizes several exclusive networking events for Patron members in recognition of their valuable support. On **February 8**, our Patron members could enjoy our usual Patron dinner with Róbert Ésik, then-CEO of the Hungarian Investment Promotion Agency (HIPA), at the Párisi Passage and discuss investment trends and plans for 2022. Later in May, Marc Dillard, Chargé d'Affaires of the U.S. Embassy, gave an update on Hungarian-U.S. relations and current international events. Finally, at the end of **September**, the newly appointed CEO of **HIPA**, István Joó, met AmCham Patron members to present the new directions of the agencu and the most important goals of his office.

FIRESIDE CHAT

As per our tradition of many years, the Fireside Chat is an opportunity to informally discuss the current affairs that impact the AmCham business community with the U.S. Ambassador or Deputy Chief of Mission. On April 6, AmCham healthcare members met Marc Dillard, Chargé D'Affaires, to review the specific challenges that life science companies face in their sectors and the current environment in which they operate in Europe and Hungary.

HUNGARY DECIDES: ELECTION PREVIEW

Each election year, AmCham invites political analysts from leading think tanks in Hungary to give an overview of the upcoming Hungarian elections. This year, on February 16, Róbert László, Election Specialist at Political Capital, and Mráz Ágoston, CEO of Nézőpont Intézet, shared their thoughts on the 2022 Hungarian parliamentary election, mainly focusing on the economic policies of the two coalitions, in a conversation moderated by BBJ editor-inchief Robin Marshall.

4TH DIGITAL SUSTAINABILITY FORUM WITH MICROSOFT

The Digital Sustainability Forum is a dialogue platform initiated by Microsoft CEE and launched in various countries in the region with the participation of a diverse group of stakeholders, including AmCham Hungary. The goal is to discuss technology-related issues ranging from sustainability to societal impact and to find applications where the benefits outweigh the inherent risks. On May 19, the fourth forum took place online and focused on digital safety and online civility. Participants from all sectors of society discussed the critical outcomes of

the recently published **Digital Civility Index**, an online risk research survey from more than 22 geographies worldwide. It looked at the main risks that may arise for specific age groups and how to create a **safe digital environment** and **responsible online behavior for kids and teenagers**.

POLICY FORUMS

Policy Forums were introduced in 2021 as a new interactive event series that addresses the most relevant policy issues and challenges faced by our business community. On May 24, we invited István P. Székely, Principal Advisor to the Director-General for Economic and Financial Affairs at the European Commission and Honorary Professor at Corvinus University of Budapest, to talk about regional economic challenges in post-COVID-19 CEE, the impact of the war in Ukraine, and the region's integration to the European Union.

In the second half of the year, **State**Secretary for Environment Protection
and Circular Economy Anikó Raisz of the
Ministry of Technology and Industry gave an
overview of the government's sustainability
and circular economy policies and consulted
with AmCham members on **October 27**.









Our social events are just one of the many reasons it is worth joining AmCham Hungary. These events give the perfect opportunity to celebrate our American roots, strengthen our community, meet

new people, build connections, and have a great time together.

BUSINESS AFTER HOURS

The Business After Hours events are the perfect occasion to

network with fellow members while enjoying one of the exclusive venues of Budapest. In May, we had the opportunity to visit the **Kozmo Hotel Suites & Spa**, not only a hotel but a spectacular historical landmark known for being home to the largest telecommunications center in Central and Eastern Europe at the beginning of the 20th century. Besides the tasty canapés and wines, members could enjoy a 360° view of Budapest, with the Buda Castle and the Citadel.

INDEPENDENCE DAY FAMILY CELEBRATION

The 4th of July party is one of the longest traditions at AmCham. To celebrate the **246th birthday** of the United States, our community

gathered to have a great time with friends and families, enjoying an American BBQ in the beautiful summer garden of Gundel Restaurant. In the meantime, the younger ones can enjoy having their faces painted and playing in the crafty corner, thanks to volunteers from the AmCham Foundation.

THANKSGIVING CHARITY DINNER

Our annual charity dinner finally returned after two years of COVID-enforced self-isolation. Traditionally co-hosted with the **Budapest Marriott Hotel,** this event is about giving back to the community and helping the less fortunate. More than 300

business partners, friends, and family gathered to support the SOS Children's Villages and the AmCham Foundation by donating gifts, purchasing raffle tickets, and participating in the silent auction. Dozens of wonderful prizes were available thanks to our supporters, including two return plane tickets to NYC, courtesy of LOT Polish Airlines.

Guests were treated to an unforgettable Thanksgiving dinner featuring roasted turkey and pumpkin pie, a special live performance by Vera Tóth in the ballroom, and the Eszter-lánc Fairytale Band at the kid's corner, which also received a visit from Santa Claus.



THE AMCHAM LIVE
WEBINAR SERIES WAS
LAUNCHED IN 2020
TO BRING EXCITING TOPICS
AND PROFESSIONAL INSIGHTS
ON THE MOST PRESSING
ISSUES WE FACE TODAY,
WHETHER CURRENT
AFFAIRS OR THE LATEST
BUSINESS TRENDS.

We welcomed back Epidemiologist Dr. Beatrix Oroszi twice this year to share her expertise with our members. In January, she gave an update on the 5th COVID-19 wave and vaccination trends, while in June, she helped us understand how to navigate and what to expect in the post-pandemic environment.

AMCHAM LIVE! WEBINARS

As the pandemic seemed to slow down, allowing the world to open up again, 2022 faced a new challenge in February, as Russia launched a full-scale air, land, and sea invasion of Ukraine, leading to one of the most significant armed conflicts on the European continent since World War II. On March 17, we invited Botond Feledy, a foreign policy expert, commentator, and lawyer, to help us better understand what led to the situation and how it affects our lives.

Another intriguing and significant topic, **artificial intelligence**, was discussed by an expert

panel on April 27. Al experts Dr. Geroge A. Tilesch and Dr. Olivia J. Erdély from the PHI Institute, Erik Slooten, Global Lead for Cloud Services at T-Systems International, and Gergely Kiss, CEO of Attrecto, debated how to use Al responsibly. They offered pragmatic and actionable lessons to enable top executives to make thoughtful, high-ROI Al decisions based on the World Economic Forum's Al C-Suite Toolkit, the global C-Suite Al expertise of PHI Institute, and the learnings of Responsible Al champion market leaders.



We launched the Global Outlook Series this year to explore the most exciting subjects and questions that impact our daily lives and the world of business today with local and international experts.

At the inaugural **State of the Union** session, **Jon Decker**, White House Correspondent and Senior National Editor for Gray Television, assessed the first two years of Joe Biden's Presidency, which has seen massive challenges, including the withdrawal from Afghanistan, the pandemic, economic slowdown and the Russian invasion of Ukraine.

Dr. Dávid Kőhegyi, Local Partner, Head of Compliance and Investigations at DLA Piper, and Second Vice President of AmCham Hungary, joined Decker later to talk about the midterms, rising inflation, NATO and relations with China.

The second event on September 27 focused on Cybersecurity. most notably how the cuber war in Ukraine changed the landscape and what businesses can do to improve the resiliencu of critical business functions. We assembled an expert panel featuring Csaba Krasznay, Head of the Institute of Cubersecurity at the National University of Public Service: Anett Mádi-Nátor, President of the Women4Cyber Foundation and Director of International Operations at Cuber Services Plc.; Gábor Varga, National Technology Officer of Microsoft; Erik Vaskeba,

Director of Business Security Department at Yettel; and moderator **Kornél Lukács**, Partner, Head of Cyber at KPMG in Hungary.

The third and final session on October 11 saw the return of Jon Decker for a preview of November's **U.S. Midterms,** including critical issues and races and the potential impact of a Republican takeover on the second half of the Biden presidency. Dávid Kőhegyi and Decker also discussed the 2024 Presidential race and the possible return of Donald Trump as a presidential candidate.

The Global Outlook Series will continue next year.

PARTNERS AND SUPPORTERS

AmCham Hungary would like to extend its appreciation to the following companies who helped make our events possible this year:















































































MEMBERSHIP REPORT

MEMBERSHIP STRUCTURE AS OF NOVEMBER 11, 2022

As of **November 11, 2022**AmCham Hungary's membership consist of **323** members, from which there are **54** Patron,

107 Corporate, 89 Business,

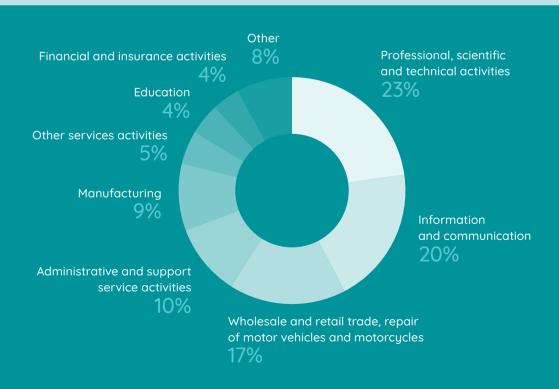
29 Non-profit, 13 Take-off,

6 Individual

and 25 Honorary members.



THE ACTIVITY OF MEMBER COMPANIES BASED ON TEÁOR CLASSIFICATION



PATRON MEMBERS













































































































OTHER MEMBERS

Covalen Solutions

CORPORATE	DAF Trucks Hungary	Itron Labs
3M Hungary	Dana Hungary	Ivy Technology Hungary
AbbVie Hungary	Dell Hungary	JANSSEN
Accenture Hungary	Deloitte Magyarország	JTI Hungary
Adient Hungary	Diageo	K&H Bank
Aegon Hungary Composite	DLA Piper Posztl,	Kempinski Hotel Corvinus
Insurance Company	Nemescsói, Györfi-Tóth	Budapest NEW
Affidea	and Partners Law Firm	KPMG
AGCO Hungary	Dow Hungary	KRAFT FM
ALD Automotive Hungary	Dreher Sörgyárak	Kyndryl Hungary
American Express Europe S.A.	E.ON Hungária	Lilly Hungary
(Hungary branch)	Eaton	LogMeIn
Avis Budget Group BSC	EPAM Systems	ManpowerGroup Hungary
Baker Hughes Hungary	Flavorchem	MATECO-HUNGARY
Baker McKenzie Budapest	Forever Living Products	Medtronic Hungary Ltd.
BAT Pécsi Dohánygyár Kft.	Hungary Ltd.	MKB Bank
Bayer Hungária Kft.	Fresenius Medical Care Hungary	Mölnlycke Health Care
Beckman Coulter Hungary	Fusion Group	NEXON
Biogen Hungary	Genesys Cloud Services	NI Hungary
BNP Paribas	Hartmann-Rico Hungary	Noerr & Társai Iroda
bp	HAYS Hungary	Novell PSH Ltd.
bpv JÁDI NÉMETH	Heineken	O&GD Central Ltd.
Attorneys at Law UPGRADE	Hewlett-Packard Informatikai Kft.	OTP Bank
Bristol Myers Squibb	Hilton Budapest	Process Solutions UPGRADE
Budapest Airport	HungaroCAD UPGRADE	Procter & Gamble Hungary
Bunge	Hungrana Ltd.	Profession.hu
Celanese Hungary	IBCnet-Magyarország Kft.	Progress Promotion Kft.
Cloudera Hungary	ICON Real Estate Management	Prologis
Coca-Cola HBC Magyarország	ING BANK N.V. Hungary Branch	Raiffeisen Bank
Cognizant Technology	INTERAG Holding	Robert Bosch
Solutions Hungary	InterContinental Budapest	Roche Hungary
CooperVision CL	Intrum Zrt.	Roche Services (Europe) Ltd.
Carrallana Calbuttana	المرابعة الم	CANINAINIA

Invitech

SANMINA

SAS Institute CMS Cameron McKenna Maaicom Schneider Electric Nabarro Olswana LLP Marsh Kockázatkezelési. Tanácsadó Siemens Mobilitu és Biztosítási Alkusz Kft. Hungarian Branch Office SofMedica Corning Hungary Media Factoru Synergy Construction Hungary DARHOLDING Medipredict Tesco Business Services **DBH** Investment Memolux Kft. The Coca-Cola Companu Menedzsmentor **Dentons** Thermo Fisher Scientific Dr. Rose Magánkórház Mentors & Partners TMF Hungary Ltd. DunaPro Holding Hungary MILIPOL ZRT. "Complex military NEW and law enforcement solutions" Trenkwalder Hungary Flektro-Kamleithner UniCredit Bank Hungary Estée Lauder Minusplus Europa Design, Herman Miller MP Solutions Unisus Hungary **UPS Hungary Authorised Dealer** MSD Pharma Hungary **UTC Overseas** F-Word Translations Multi-Lingua VISA Europe Services LLC **FirstMed** MVÜK WHC Holding Flowserve Hungary Services Nagy és Trócsányi Ügyvédi Iroda **UPGRADE** Work Force fOrgXpert International NCR Hungary Grant Thornton Hungary Newmark VLK Hungary **BUSINESS** H1 Systems Mérnöki Oppenheim Ügyvédi Iroda **AAM Management Information** Szolgáltatások Kft. PAG-Professional Consulting Ltd. Hammel & Hochreiter Business Administration Group AR Tudásmenedzsment & Management Consulting Párisi Udvar Hotel Budapest Arthur Hunt Személyzeti **HB** Reavis Hungary Partos & Noblet in co-operation with Tanácsadó Kft. Howden Hungaru Hogan Lovells International LLP Attrecto ID&Trust - GoodID NEW Pfizer Bán, S. Szabó, Rausch & Partners Infogroup Property Profexec Services Beck To Nature, LLC **Development Group** PROVARIS Varga & Partners Inzelt Law Firm Bergmann Reál Véd Blue Business Interior Iron Mountain Régens Blue Colibri International KCG Partners Law Firm Sándor Szegedi Szent-Ivány **Brightly Communication** Kofax-Recognita Komáromi Eversheds NEW **KONDOR** Holding Sutherland Attorneys at Law Agency **Budapest Business Journal** Lajos Ügyvédi Iroda / Sárhegyi & Partners Law Firm Budget Hungary -Laios Law Firm Schönherr Hetényi Otokoc Hungary Lakatos. Köves and Partners Üguvédi Iroda Caterpillar Ügyvédi Iroda Simonyi és Tóth Személyzeti Cisco Hungary LHH Hungary Career Consultants Tanácsadó Kft.

Századvég Konjunktúrakutató Zrt.	ABSL Hungary	SOS-Gyermekfalu
Szecskay Attorneys at Law	AIPM	Magyarországi Alapítványa
Szűcs és Társai Ügyvédi Iroda	American International	SZEGED PÓLUS
Tapaszto Optic Ltd.	School Budapest	Fejlesztési Nonprofit Kft.
TGI FRIDAYS	British International School	The Municipality of
the urban institute Hungary	Budapest Business School –	Hajdúböszörmény
Trivium Packaging BSC	University of Applied Sciences	United Way
Trust Hungary	Budapest Stock Exchange	Magyarország NEW
VAR Kft.	Central European University	
Védelem Holding	Children Cancer Foundation	INDIVIDUAL
VGD Hungary	Corvinus University	Dr. András Hanák
Vistra Corporate Services	of Budapest	Imre Herczeg
Weco-Travel	Csodalámpa Alapítvány	James Lenoci
WLWYB	DARTKE Association	Orsolya Ludvig
Wolf Theiss Faludi Law Office	EIT Health	Sándor Söpkéz
WS Hungary	Eötvös Loránd Research	David Young
Xylem Water Solutions	Network (ELKH) Secretariat	
yoo WC	ETOSZ - Association of Health	HONORARY
	Technology Suppliers and Medical	Dr. Farkas Bársony
TAKE-OFF	Device Manufacturers	William Benkő
Aretera	Happy Kids International	Dr. Gusztáv Bienerth
BlueVoyant	V Kindergarten	Steven Bina
Centaer Consulting	Hillel Hungary	Theodore S. Boone
Cydrill Software Security Ltd.	Institute for American Studies NEW	László Czirják
Equilibrium Institute	International	Péter Fáth
Gurcan Partners	Republican Institute	István Havas
International Law Firm	Keren Kayemeth Lelsrael -	Charles A. Huebner
HelloParks Management	Jewish National Fund	Robert C. Knuepfer
KOSTAL	Hungary and Central Europe NEW	Péter Kraft
MaxWhere Solutions Ltd.	MCC	Les Nemethy
Salarify	Municipality of the City of Pécs	Dr. Ferenc Pongrácz
Sharity Mobile Application Zrt.	Müpa Budapest	Zsuzsanna Rajki
Speak Well Kft.	PMI Budapest, Hungarian Chapter	Ronald and Sarah Sanders
Taxually	Primus Private Healthcare	Lajos Sápi
	Providers Association	Michael J. Shade
NON-PROFIT	Quinnipiac Közép-Európai	András Sugár
AFS Hungary	Intézet Alapítvány	Helen Szablya

MEMBERSHIP SATISFACTION SURVEY

In our efforts to provide better services to our members and learn more about their expectations, we launched the Membership Satisfaction Survey in May.

Through the survey, we wanted to learn about your views on the chamber's services, events, advocacy work, and your motivations.

In all, 110 member companies took the online survey, a 35.3% participation rate, and 60 personal in-depth interviews were held with member CEOs from all categories.

KFY FINDINGS

- Strong, positive feedback overall: We are proud and humbled that our members consider AmCham a prestigious, strong organization, and would highly recommend joining the chamber to other companies and business partners.
- AmCham's core value proposition,
 Advocacy/Community/Knowledge, has
 been reconfirmed. Members highlighted
 the importance of advocacy and said they
 appreciate networking, member-to-membe
 knowledge-sharing opportunities, and
 access to information on economic and
 political affairs.
- Members rated our events positively: respondents highly appreciate the quality of speakers, topics,

actual networking opportunities, and quality of venues and services.

- Survey respondents indicated that their primary objective at AmCham events is networking (86%).
- appreciated. There seems to be a consensus that AmCham usually focuses on high-priority issues (8.5/10), has good access to decision makers (8.5/10), and represents the interest of the membership (8.3/10); however, many members noted what they saw as the limited impact of advocacu (6.3/10).
- Respondents are highly satisfied with the work of the AmCham Staff, especially praising helpfulness (9.7/10) and quality of work (9.1/10)

ARFAS OF IMPROVEMENT

Visibility of advocacy efforts, participation in committees
The survey results indicate that members appreciate the advocacy efforts as well as the work of our committees and working groups; however, concerns were raised about visibility (7.7/10) and available information about participation.

We will provide more information about our committees and how you can be an active member, and we launched a quarterly advocacy report so you can keep up-to-date on AmCham's lobbying work.

Networking Respondents rated networking as the number one reason for being an AmCham member (86%) and the primary motivation for attending our events.

We have created more networking opportunities and dedicated more time to networking at events to meet your needs. We also brought back our famed U.S.-themed events, such as Thanksgiving and Independence Day, to strengthen the social side of the membership experience.

Business Forums with Decision Makers

The survey responses indicated that business forums with government officials of the new government are in high demand; therefore, we held four such events in the fall (see pages 46-48), five altogether, and we are planning more next year.

New Members, Onboarding Responses indicated that new members would like more opportunities to introduce themselves and get acquainted with fellow members.

We are putting more effort into introducing new members in communications (website, newsletter, Journal, LinkedIn).

We are committed to taking the necessary steps to improve the membership experience and provide an even better service to our valued members. Once again, we thank you for your feedback; it has considerably helped us understand your views and expectations.

Support the work of the AmCham Foundation with your donation!



Amerikai Kereskedelmi Kamara Alapítvány





The Foundation's bank account:

OTP Bank: 11711003-21482753

SECRETARY TREASURER'S REPORT



As Secretary Treasurer, I am pleased to report that the financial results of AmCham remained stable in 2021.

The year after the pandemic was only a little less complicated than 2020, and we still needed to adapt and take measures in light of the new circumstances. Yet, despite all the challenges, AmCham managed to stay profitable and end 2021 with a 14,3 MHUF surplus.

M-Audit Kft. audited our financial statements for 2021 and stated that the figures give a true and fair view of the financial position and performance of AmCham. Before issuing its auditor's report, M-Audit Kft. thoroughly reviewed the related financial documentation and consulted with Process Solutions Kft.,

our accounting company, as well as our internal accountant many times. There were no issues identified that would be included in a management letter.

I would like to thank both Process Solutions Kft. and M-Audit Kft. for their high level of professional work and continued help.

AMCHAM REVENUE STRUCTURE (MHUF)

Our total revenues were 203,9 MHUF, 14% more than in 2020 (178,7 MHUF).

Membership fees are still t he most significant part of our revenues, reaching 151,8 MHUF, slightly less than the previous year (152,2 MHUF).

Our net sales revenue, including professional events, services provided to our members, and other services connected to our basic activity, increased to 46,7 MHUF mainly because we could organize live events again in the second half of the year.

There was no significant change in the revenue from financial activities (interest from government bonds, treasury notes, etc.).

Our other revenues (reversal of impairment loss and subsidies, event-related other income) totaled 2,2 MHUF.

AMCHAM EXPENDITURE STRUCTURE (MHUF)

Thanks to the re-introduced live events, our total expenditure increased by 21% to 189,6 MHUF in 2021 compared to 2020.

The material expenditures, meaning the costs of services we provided to our members, amounted to 64,4 MHUF, which is 66% more than it was in 2020, also reflecting our increased activity levels.

The personnel costs totaled 107,6 MHUF, slightly more than in the previous year. As AmCham is basically a service provider, over half of its total expenditures (57%) were personnel-related costs, including wages, contributions, and other related payments. The number of our office staff was nine at the end of the year.

Other expenditures, consisting of non-deductible VAT, written-off receivables, and cost of financial activity, amounted to 10 MHUF, less than in 2020 (14,8 MHUF).

Depreciation was 4% of total expenses (7,6 MHUF).

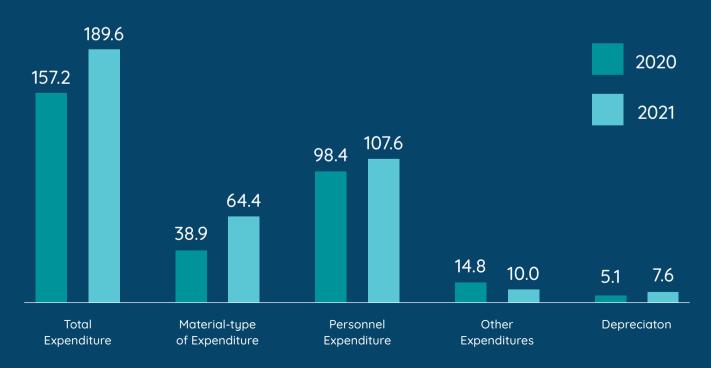
FINANCIAL RESULT

In summary, 2021 was a financially successful year for AmCham, particularly in the circumstances, as we could close our financial year with a 14,3 MHUF surplus.

AMCHAM REVENUE STRUCTURE (MHUF)



AMCHAM EXPENDITURE STRUCTURE (MHUF)



AMCHAM HUNGARY SIMPLIFIED PROFIT AND LOSS ACCOUNT

DECEMBER 31, 2021

THUF

						THUF	
		2020 2			2021		
		Basic activity	"Entrepreneurial activitity"	Total	Basic activity	"Entrepreneurial activitity"	Total
1	Net Sales	14 692	7 818	22 510	41 915	4 800	46 715
2	Capitalized value of own performance	0	0	0	0	0	0
3	Other Income	152 186	244	152 430	151 797	2 195	153 992
	Thereof	0	0	0	0	0	0
3a	Membership fees	152 186	0	152 186	151 797	0	151 797
	Payments from Founders	0	0		0	0	О
3b	Subsidies	0	0	0	0	0	0
	thereof: Donation	0	0		0	0	
3c	Other	0	244	244	0	2 195	2 195
4	Income from financial activities	3 674	70	3 744	3 057	132	3 189
Α	Total income (1+2+3+4)	170 552	8 132	178 684	196 769	7 127	203 896
	thereof: income of non-profit activities	0	0	0	0	0	0
5	Material expenditures	35 980	2 904	38 884	56 182	8 177	64 359
6	Personal expenditures	93 942	4 446	98 388	103 793	3 759	107 552
	thereof: Benefits granted to executive staff	24 963	75	25 038	24 963	75	25 038
7	Depreciation	4 883	233	5 116	7 378	267	7 645
8							
0	Other expenditures	12 702	1 532	14 234	8 584	916	9 500
9	Other expenditures Expenditures of financial activities	12 702 512	1 532 23	14 234 535	8 584 520	916	9 500 540
9	Expenditures of financial activities	512	23	535	520	20	540
9	Expenditures of financial activities Total expenditure (5+6+7+8+9)	512 148 019	23 9 138	535 157 157	520 176 457	20 13 139	540 189 596
9 B	Expenditures of financial activities Total expenditure (5+6+7+8+9) thereof: expenditure of non-profit activities	512 148 019 0	23 9 138 0	535 157 157 0	520 176 457 0	20 13 139 0	540 189 596 0

AMCHAM HUNGARY SIMPLIFIED BALANCE SHEET

DECEMBER 31, 2021

THU

ASSETS		31.12.2020	31.12.2021
A. Invested Assets		84 284	143 578
	Intangible Assets	19 667	15 313
Ш	Tangible Assets	7 657	8 291
	Financial investments	56 960	119 974
B. Current Assets		115 462	117 565
1	Stocks	0	0
Ш	Receivables	3 636	36 701
III	Securities	0	0
IV	Liquid Assets	111 826	80 864
C. Prepayments		2 997	1 740
Total Assets		202 743	262 883

LIABILITIES		31.12.2020	31.12.2020
D. Equity		157 780	172 080
1	Issued Capital	2 426	2 426
П	Capital reserve	133 827	155 354
	Profit reserve	0	0
IV	Tied-up reserve	0	0
V	Profit or loss for the year from basic activity	22 533	20 312
VI	Profit or loss for the year from Entreprenuial Activity	-1 006	-6 012
E. Provisions		0	0
F. Liabilities		20 365	10 974
Ш	Long-term liabilities	0	0
	Short-term liabilities	20 365	10 974
G. Accrued Expenses & Deferred revenues		24 598	79 829
Total Liabilities & Equity		202 743	262 883

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